

**At-a-Glance:**

Gross Patient Revenue:	\$	4,456,797
Net Patient Revenue:	\$	2,442,272
Other Operating Revenue:	\$	35,199
Total Operating Expense:	\$	(2,806,705)
Non-Operating Revenue:	\$	202,328
Profit/(Loss):	\$	64,569

**Inpatient Volume:**

- Acute patient days in November were 49 compared to 33 in October; budget is 39.
- Swing patient days were 23 compared to 49 in October; budget is 21.
- Total combined patient days in November were 72, budget is 60.

**Outpatient Volume:**

- Outpatient visits were 3,683, which is 329 over our budget of 3,354.
- Rural Health Clinic visits were 1,338 which is 327 under our budget of 1,665.
- Emergency room visits were 384, which was 34 over our budget of 350.

**Departmental/Ancillary Service Stats:**

- Ambulance Calls, Public Health Visits, Physical Therapy, CT Scans, DEXA Scans, Mammograms, MRI's, Nuclear Med, Pet Scans, Ultrasounds, EKG's, Pulmonary Rehab, Home Sleep Studies, Sleep Studies, and Stress Echoes met or exceeded budget for the month.

**Financial:**

- Deductions from revenue for October were \$1,874,395 compared to \$2,014,525 in November. Deductions from revenue as a percentage of Gross patient revenue went from 42.28% in October to 44.02% in November. Budgeted year-to-date Deductions from revenue are 43.50% of Gross patient revenue, compared to actual year-to-date of 44.02%.
- Total Operating Expenses in November were \$2,806,705 compared to \$2,783,255 in October.
- Year-to-date net profit/(loss) is (\$146,142); budget is \$250,550.

**Statement of Net Position**  
**November 1, 2023 and November 30, 2023**

	<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>		<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>
	<u>November</u>	<u>October</u>	<u>Prior</u>	<u>November</u>	<u>Prior</u>		<u>November</u>	<u>October</u>	<u>Prior</u>	<u>November</u>	<u>Prior</u>
	<u>2023</u>	<u>2023</u>	<u>Month</u>	<u>2022</u>	<u>Year</u>		<u>2023</u>	<u>2023</u>	<u>Month</u>	<u>2022</u>	<u>Year</u>
<b>Assets</b>						<b>Liabilities and Net Position</b>					
Cash	\$ 6,039,264	\$ 5,865,028	\$ 174,236	\$ 6,403,890	\$ (364,626)	Current Liabilities					
Investments - Operating	9,504,833	9,467,331	37,502	8,366,641	1,138,192	Current portion of long-term debt	\$ 1,579,854	\$ 1,579,854	\$ -	\$ 1,155,007	\$ 424,847
<b>Total Cash and Cash equivalents</b>	<b>\$ 15,544,097</b>	<b>\$ 15,332,359</b>	<b>\$ 211,738</b>	<b>\$ 14,770,531</b>	<b>\$ 773,566</b>	Accounts Pay & Acc'd Liabilities	675,960	654,501	21,459	659,935	\$ 16,025
Accounts Receivable	\$ 6,559,297	\$ 6,480,313	\$ 78,984	\$ 8,976,775	\$(2,417,478)	Accrued Salaries & Benefits	1,645,780	1,549,257	96,523	1,562,575	\$ 83,205
LESS: Allow for Contractual Adj	(2,330,700)	(2,207,700)	(123,000)	(3,442,000)	1,111,300	Accrued Interest	15,065	10,043	5,022	21,065	\$ (6,000)
LESS: Allow for Doubtful Accts	(288,000)	(288,000)	-	(283,000)	(5,000)	Est Third-party payer settlement	-	-	-	-	\$ -
<b>Net Accounts Receivable</b>	<b>\$ 3,940,597</b>	<b>\$ 3,984,613</b>	<b>\$ (44,016)</b>	<b>\$ 5,251,775</b>	<b>\$(1,311,178)</b>	Other	366,758	365,289	1,469	335,422	\$ 31,337
Other Receivables	\$ 1,598,877	\$ 1,501,244	\$ 97,633	\$ 1,872,854	\$ (273,977)	<b>Total Current Liabilities</b>	<b>\$ 4,283,418</b>	<b>\$ 4,158,946</b>	<b>\$ 124,472</b>	<b>\$ 3,734,004</b>	<b>\$ 549,414</b>
Inventories	781,124	774,875	6,248	989,224	(208,100)	Long Term Liabilities					
Prepaid Expenses	327,009	404,853	(77,843)	365,341	(38,331)	Long Term Debt less Current	1,782,459	1,793,911	(11,452)	2,639,482	\$ (857,023)
Other Current Assets	-	-	-	-	-	Net Pension Liability	4,927,931	4,927,931	-	(237,585)	\$ 5,165,516
Est Third-party payer settlement	(130,166)	(130,166)	-	(949,052)	818,886	Other	-	-	-	-	\$ -
<b>Total Current Assets</b>	<b>\$ 22,061,537</b>	<b>\$ 21,867,778</b>	<b>\$ 193,760</b>	<b>\$ 22,300,671</b>	<b>\$ (239,134)</b>	<b>Total Long Term Liabilities</b>	<b>6,710,390</b>	<b>6,721,842</b>	<b>(11,452)</b>	<b>2,401,897</b>	<b>\$ 4,308,493</b>
Investment limited as to use:						<b>Total Liabilities</b>	<b>\$ 10,993,808</b>	<b>\$ 10,880,787</b>	<b>\$ 113,021</b>	<b>\$ 6,135,901</b>	<b>\$ 4,857,906</b>
Board Designated	\$ 51,230	\$ 46,988	\$ 4,242	\$ 46,817	\$ 4,413	Deferred Inflows of Resources					
Debt Service	1,031,646	937,568	\$ 94,078	1,028,428	3,218	Unavailable Property Tax Revenue	1,835,416	1,835,416	-	1,674,674	\$ 160,742
Donor Restricted	69,751	68,717	\$ 1,033	68,289	1,462	Pension Related Deferred Inflows	821,090	821,090	-	6,885,802	(6,064,712)
<b>Long Term Investments</b>	<b>\$ 1,152,626</b>	<b>\$ 1,053,273</b>	<b>\$ 99,353</b>	<b>\$ 1,143,534</b>	<b>9,093</b>	HHS Stimulus Grant - Deferred Inflows	-	-	-	506,338	(506,338)
Plant, Property & Equipment	\$ 39,689,737	\$ 39,686,759	\$ 2,977	\$ 37,839,796	\$ 1,849,941	OPEB Related Deferred Inflows	213,742	213,742	-	226,476	(12,734)
Less Accum Depreciation/Amort	(32,510,227)	(32,391,727)	(118,500)	(30,692,981)	(1,817,247)	<b>Total Deferred Inflows of Resources</b>	<b>\$ 2,870,248</b>	<b>\$ 2,870,248</b>	<b>\$ -</b>	<b>\$ 9,293,290</b>	<b>\$ (6,423,042)</b>
<b>Net Plant Property &amp; Equipment</b>	<b>\$ 7,179,509</b>	<b>\$ 7,295,032</b>	<b>\$ (115,523)</b>	<b>\$ 7,146,815</b>	<b>\$ 32,694</b>	Net Position					
Deferred Financing Costs	\$ -	\$ -	\$ -	\$ -	\$ -	Unrestricted Net Assets	\$ 11,802,995	\$ 12,429,689	\$ (626,694)	\$ 10,911,161	\$ 891,834
Other Long Term Assets	-	-	-	-	-	Unrestricted Net Assets GASB68	5,570,496	4,974,344	596,152	4,974,344	\$ 596,152
<b>Total Assets</b>	<b>\$ 30,393,673</b>	<b>\$ 30,216,083</b>	<b>\$ 177,590</b>	<b>\$ 30,591,020</b>	<b>\$ (197,347)</b>	Restricted Net Assets	1,099,296	1,004,185	95,111	1,091,711	\$ 7,586
Deferred Outflows of Resources						<b>Total Net Position</b>	<b>\$ 18,472,787</b>	<b>\$ 18,408,218</b>	<b>\$ 64,569</b>	<b>\$ 16,977,216</b>	<b>\$ 1,495,571</b>
Pension/OPEB Related Deferred Outflows	\$ 1,943,170	\$ 1,943,170	\$ -	\$ 1,815,387	\$ 127,783	<b>Total Liab, Deferred Inflows &amp; Net Position</b>	<b>\$ 32,336,843</b>	<b>\$ 32,159,253</b>	<b>\$ 177,590</b>	<b>\$ 32,406,407</b>	<b>\$ (69,564)</b>
<b>Total Assets &amp; Deferred Outflows of Resources</b>	<b>\$ 32,336,843</b>	<b>\$ 32,159,253</b>	<b>\$ 177,590</b>	<b>\$ 32,406,407</b>	<b>\$ (69,564)</b>						

**Statement of Revenue, Expenses and Net Position**  
**For the Month and YTD Ending November 30, 2023**

Month Ending							Year to Date Ending						
Current Yr	Budget	Actual +/-	Actual +/-	Prior Yr	Actual +/-	Actual +/-	Current YTD	Budget YTD	Actual +/-	Actual +/-	Prior YTD	Actual +/-	Actual +/-
Month	Month	Budget \$	Budget %	Month	Prior Year \$	Prior Year %	Month	Month	Budget \$	Budget %	Month	Prior Year \$	Prior Year %
\$ 249,268	\$ 215,725	\$ 33,543	15.55%	\$ 254,182	\$ (4,915)	-1.93%	\$ 1,178,027	\$ 1,078,625	\$ 99,402	9.22%	\$ 959,190	\$ 218,837	22.81%
3,713,547	3,983,850	(270,302)	-6.78%	3,833,064	(119,517)	-3.12%	17,145,327	19,919,248	(2,773,921)	-13.93%	\$ 19,630,358	(2,485,031)	-12.66%
487,077	575,771	(88,694)	-15.40%	524,744	(37,667)	-7.18%	2,522,978	2,878,855	(355,877)	-12.36%	\$ 2,800,640	(277,662)	-9.91%
6,905	6,200	705	11.37%	5,797	1,108	19.11%	34,715	31,000	3,715	11.98%	\$ 30,746	3,969	12.91%
<b>\$ 4,456,797</b>	<b>\$ 4,781,546</b>	<b>\$ (324,749)</b>	<b>-6.79%</b>	<b>\$ 4,617,788</b>	<b>\$ (160,991)</b>	<b>-3.49%</b>	<b>\$ 20,881,046</b>	<b>\$ 23,907,728</b>	<b>(3,026,681)</b>	<b>-12.66%</b>	<b>\$ 23,420,933</b>	<b>(2,539,887)</b>	<b>-10.84%</b>
1,801,676	1,858,056	(56,380)	-3.03%	1,898,285	(96,609)	-5.09%	8,356,775	9,290,278	(933,503)	-10.05%	\$ 9,519,702	(1,162,926)	-12.22%
155,446	162,167	(6,721)	-4.14%	144,560	10,886	7.53%	589,818	810,833	(221,015)	-27.26%	\$ 824,215	(234,397)	-28.44%
491	5,583	(5,092)	-91.20%	591	(99)	-16.82%	2,002	27,917	(25,915)	-92.83%	\$ 4,779	(2,777)	-58.11%
56,912	54,167	2,745	5.07%	50,561	6,351	12.56%	242,971	270,833	(27,863)	-10.29%	\$ 171,578	71,393	41.61%
<b>\$ 2,014,525</b>	<b>\$ 2,079,972</b>	<b>\$ (65,448)</b>	<b>-3.15%</b>	<b>\$ 2,093,997</b>	<b>\$ (79,472)</b>	<b>-3.80%</b>	<b>\$ 9,191,566</b>	<b>\$ 10,399,862</b>	<b>\$ (1,208,296)</b>	<b>-11.62%</b>	<b>\$ 10,520,273</b>	<b>\$ (1,328,708)</b>	<b>-12.63%</b>
45.20%							44.02%	43.50%					
<b>\$ 2,442,272</b>	<b>\$ 2,701,573</b>	<b>\$ (259,301)</b>	<b>-9.60%</b>	<b>\$ 2,523,791</b>	<b>\$ (81,519)</b>	<b>-3.23%</b>	<b>\$ 11,689,481</b>	<b>\$ 13,507,866</b>	<b>\$ (1,818,385)</b>	<b>-13.46%</b>	<b>\$ 12,900,660</b>	<b>\$ (1,211,180)</b>	<b>-9.39%</b>
54.80%	56.50%	-1.70%		54.65%	0.15%		55.98%	56.50%	-0.52%		55.08%	0.90%	
35,199	28,256	6,943	24.57%	35,411	(212)	-0.60%	155,665	141,278	14,387	10.18%	\$ 172,130	(16,464)	-9.57%
191,475	190,967	508	0.27%	286,920	(95,445)	-33.27%	646,970	954,835	(307,865)	-32.24%	\$ 1,469,909	(822,940)	-55.99%
<b>\$ 2,668,947</b>	<b>\$ 2,920,796</b>	<b>\$ (251,849)</b>	<b>-8.62%</b>	<b>\$ 2,846,123</b>	<b>\$ (177,176)</b>	<b>-6.23%</b>	<b>\$ 12,492,115</b>	<b>\$ 14,603,979</b>	<b>\$ (2,111,864)</b>	<b>-14.46%</b>	<b>\$ 14,542,699</b>	<b>\$ (2,050,584)</b>	<b>-14.10%</b>
1,052,321	1,204,082	(151,761)	-12.60%	1,101,189	(48,868)	-4.44%	5,437,550	6,020,408	(582,858)	-9.68%	\$ 5,464,506	(26,957)	-0.49%
309,020	371,155	(62,135)	-16.74%	316,996	(7,977)	-2.52%	1,560,471	1,855,773	(295,302)	-15.91%	\$ 1,496,263	64,208	4.29%
375,738	323,492	52,246	16.15%	361,733	14,005	3.87%	1,647,415	1,617,459	29,956	1.85%	\$ 1,791,092	(143,677)	-8.02%
<b>\$ 1,737,079</b>	<b>\$ 1,898,728</b>	<b>(161,649)</b>	<b>-8.51%</b>	<b>\$ 1,779,918</b>	<b>(42,839)</b>	<b>-2.41%</b>	<b>\$ 8,645,435</b>	<b>\$ 9,493,640</b>	<b>(848,205)</b>	<b>-8.93%</b>	<b>\$ 8,751,861</b>	<b>(106,426)</b>	<b>-1.22%</b>
281,870	280,021	1,849	0.66%	269,570	12,300	4.56%	1,399,347	1,400,105	(758)	-0.05%	\$ 1,232,179	167,168	13.57%
356,584	530,931	(174,347)	-32.84%	518,549	(161,965)	-31.23%	1,728,520	2,654,654	(926,134)	-34.89%	\$ 2,814,944	(1,086,424)	-38.59%
47,779	52,339	(4,560)	-8.71%	54,681	(6,902)	-12.62%	272,578	261,693	10,884	4.16%	\$ 281,432	(8,855)	-3.15%
33,801	39,009	(5,208)	-13.35%	32,349	1,452	4.49%	204,786	195,046	9,740	4.99%	\$ 176,033	28,753	16.33%
4,808	4,950	(142)	-2.86%	4,622	187	4.04%	23,296	24,750	(1,454)	-5.88%	\$ 23,296	-	0.00%
18,678	16,847	1,831	10.87%	14,983	3,695	24.66%	93,418	84,237	9,181	10.90%	\$ 74,917	18,501	24.70%
4,243	8,540	(4,297)	-50.32%	7,577	(3,334)	-44.00%	32,800	42,700	(9,900)	-23.18%	\$ 41,206	(8,406)	-20.40%
122,061	107,811	14,250	13.22%	122,834	(773)	-0.63%	611,940	539,055	72,885	13.52%	\$ 628,790	(16,850)	-2.68%
82,403	42,339	40,064	94.63%	36,150	46,252	127.94%	306,689	211,694	94,995	44.87%	\$ 174,302	132,387	75.95%
117,400	64,838	52,562	81.07%	181,607	(64,207)	-35.36%	364,161	324,190	39,971	12.33%	\$ 860,079	(495,919)	-57.66%
<b>\$ 2,806,705</b>	<b>\$ 3,046,353</b>	<b>\$ (239,647)</b>	<b>-7.87%</b>	<b>\$ 3,022,842</b>	<b>\$ (216,136)</b>	<b>-7.15%</b>	<b>\$ 13,682,970</b>	<b>\$ 15,231,764</b>	<b>\$ (1,548,794)</b>	<b>-10.17%</b>	<b>\$ 15,059,039</b>	<b>\$ (1,376,069)</b>	<b>-9.14%</b>
<b>\$ (137,759)</b>	<b>\$ (125,557)</b>	<b>\$ (12,202)</b>	<b>9.72%</b>	<b>\$ (176,719)</b>	<b>\$ 38,960</b>	<b>-22.05%</b>	<b>\$ (1,190,854)</b>	<b>\$ (627,784)</b>	<b>\$ (563,070)</b>	<b>89.69%</b>	<b>\$ (516,339)</b>	<b>\$ (674,515)</b>	<b>130.63%</b>
-5.16%	-4.30%	-0.86%		-6.21%	1.05%		-9.53%	-4.30%	-5.23%		-3.55%	-5.98%	
<b>\$ (11,455)</b>	<b>\$ (9,206)</b>	<b>\$ (2,249)</b>	<b>24.43%</b>	<b>\$ (46,308)</b>	<b>\$ 34,853</b>	<b>-75.26%</b>	<b>\$ (546,114)</b>	<b>\$ (46,029)</b>	<b>\$ (500,084)</b>	<b>1086.45%</b>	<b>\$ 153,657</b>	<b>\$ (699,770)</b>	<b>-455.41%</b>
-0.43%	-0.32%	-0.11%		-1.63%	1.20%		-4.37%	-0.32%	-4.06%		1.06%	-5.43%	
\$ 40,918	\$ 16,700	24,218	145.02%	\$ 25,515	15,403	60.37%	\$ 212,958	\$ 83,500	129,458	155.04%	\$ 87,113	125,844.26	144.46%
152,951	152,951	-	0.00%	139,556	13,395	9.60%	764,757	764,757	-	0.00%	\$ 697,781	66,976	9.60%
8,459	6,015	2,444	40.63%	6,523	1,936	29.69%	66,998	30,077	36,920	122.75%	\$ 64,168	2,829	4.41%
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<b>\$ 202,328</b>	<b>\$ 175,667</b>	<b>\$ 26,662</b>	<b>15.18%</b>	<b>\$ 171,594</b>	<b>\$ 30,734</b>	<b>17.91%</b>	<b>\$ 1,044,712</b>	<b>\$ 878,334</b>	<b>\$ 166,378</b>	<b>18.94%</b>	<b>\$ 849,062</b>	<b>\$ 195,649</b>	<b>23.04%</b>
<b>\$ 64,569</b>	<b>\$ 50,110</b>	<b>\$ 14,460</b>	<b>28.86%</b>	<b>\$ (5,125)</b>	<b>\$ 69,694</b>	<b>-1359.92%</b>	<b>\$ (146,142)</b>	<b>\$ 250,550</b>	<b>\$ (396,692)</b>	<b>-158.33%</b>	<b>\$ 332,723</b>	<b>\$ (478,865.27)</b>	<b>-143.92%</b>
2.25%	1.62%	0.63%		-0.17%	2.42%		-1.08%	1.62%	-2.70%		2.16%	-3.24%	
<b>\$ 190,873</b>	<b>\$ 166,461</b>	<b>\$ 24,412</b>	<b>14.67%</b>	<b>\$ 125,286</b>	<b>\$ 65,587</b>	<b>52.35%</b>	<b>\$ 498,598</b>	<b>\$ 832,305</b>	<b>\$ (333,706)</b>	<b>-40.09%</b>	<b>\$ 1,002,719</b>	<b>\$ (504,121)</b>	<b>-50.28%</b>
6.65%	5.38%	1.27%		4.15%	2.50%		3.68%	5.38%	-1.69%		6.51%	-2.83%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>\$ 64,569</b>	<b>\$ 50,110</b>	<b>\$ 14,460</b>	<b>28.86%</b>	<b>\$ (5,125)</b>	<b>\$ 69,694</b>	<b>-1359.92%</b>	<b>\$ (146,142)</b>	<b>\$ 250,550</b>	<b>\$ (396,692)</b>	<b>-158.33%</b>	<b>\$ 332,723</b>	<b>\$ (478,865)</b>	<b>-143.92%</b>

	2022		2023										
	November	December	January	February	March	April	May	June	July	August	September	October	November
Inpatient Revenue	254,182	285,431	305,738	153,370	237,034	175,197	106,766	152,333	64,686	262,214	261,772	340,086	249,268
Outpatient Revenue	3,833,064	3,917,540	3,475,773	3,006,008	3,663,753	3,362,814	3,206,804	3,480,894	2,941,655	3,341,747	3,606,516	3,541,862	3,713,547
Clinic Revenue	524,744	524,091	574,556	529,873	578,596	536,022	541,152	529,757	437,943	577,663	476,260	544,034	487,077
Other Revenue	5,797	5,676	6,791	5,744	6,858	6,437	7,719	7,582	6,943	7,344	6,611	6,912	6,905
<b>Total Gross Revenue</b>	<b>4,617,788</b>	<b>4,732,737</b>	<b>4,362,857</b>	<b>3,694,995</b>	<b>4,486,241</b>	<b>4,080,470</b>	<b>3,862,442</b>	<b>4,170,567</b>	<b>3,451,227</b>	<b>4,188,969</b>	<b>4,351,158</b>	<b>4,432,894</b>	<b>4,456,797</b>
Contractual Adjustments	1,898,285	2,007,011	1,631,119	1,438,430	1,824,914	1,457,143	1,405,846	1,053,631	1,461,536	1,642,272	1,727,744	1,723,548	1,801,676
Admin Adjustments	144,560	35,274	245,921	94,494	183,264	504,512	422,083	422,677	157,476	90,903	70,038	115,956	155,446
Charity Care	591	720	-	1,604	325	2,212	2,153	3,271	562	867	81	-	491
Bad Debt	50,561	74,948	40,418	36,770	54,557	43,052	35,685	50,899	74,573	52,010	24,584	34,891	56,912
<b>Total Deductions</b>	<b>2,093,997</b>	<b>2,117,954</b>	<b>1,917,458</b>	<b>1,571,298</b>	<b>2,063,060</b>	<b>2,006,918</b>	<b>1,865,767</b>	<b>1,530,478</b>	<b>1,694,148</b>	<b>1,786,052</b>	<b>1,822,446</b>	<b>1,874,395</b>	<b>2,014,525</b>
<b>Net Patient Revenue</b>	<b>2,523,791</b>	<b>2,614,783</b>	<b>2,445,399</b>	<b>2,123,697</b>	<b>2,423,181</b>	<b>2,073,551</b>	<b>1,996,675</b>	<b>2,640,088</b>	<b>1,757,079</b>	<b>2,402,918</b>	<b>2,528,712</b>	<b>2,558,500</b>	<b>2,442,272</b>
Other Operating Revenue	35,411	32,029	7,518	40,194	29,771	22,118	85,843	31,849	32,880	27,051	29,314	31,222	35,199
340B Program Revenue	286,920	309,769	(430,805)	209,922	232,071	353,509	134,440	236,036	214,428	272,351	(215,757)	184,472	191,475
<b>Total Operating Revenue</b>	<b>2,846,123</b>	<b>2,956,581</b>	<b>2,022,112</b>	<b>2,373,813</b>	<b>2,685,023</b>	<b>2,449,178</b>	<b>2,216,958</b>	<b>2,907,973</b>	<b>2,004,387</b>	<b>2,702,320</b>	<b>2,342,269</b>	<b>2,774,193</b>	<b>2,668,947</b>
Salaries and Wages	1,101,189	1,198,061	1,176,936	999,169	1,141,621	1,072,628	1,155,002	1,089,889	1,136,150	1,097,390	1,055,930	1,095,759	1,052,321
Benefits	316,996	331,256	524,226	358,850	335,856	344,921	314,347	(726,954)	304,299	273,806	329,481	343,866	309,020
Contract Labor/Services	361,733	396,855	368,114	309,794	397,308	338,600	345,192	352,448	253,522	359,496	323,130	335,529	375,738
<b>Total Labor Costs</b>	<b>1,779,918</b>	<b>1,926,172</b>	<b>2,069,275</b>	<b>1,667,813</b>	<b>1,874,785</b>	<b>1,756,150</b>	<b>1,814,540</b>	<b>715,383</b>	<b>1,693,972</b>	<b>1,730,691</b>	<b>1,708,540</b>	<b>1,775,153</b>	<b>1,737,079</b>
Fees - Other Services	269,570	250,388	236,550	211,534	223,953	277,240	246,823	251,779	338,859	256,611	285,119	236,888	281,870
Supplies	518,549	425,405	368,934	300,661	320,521	248,702	269,117	530,046	161,577	389,487	448,078	372,794	356,584
Facility Costs	54,681	38,432	44,770	47,617	44,464	44,397	36,957	28,582	44,120	83,508	47,383	49,787	47,779
Repairs / Maintenance	32,349	30,195	36,391	33,220	40,926	32,177	34,799	39,578	33,415	39,191	52,722	45,656	33,801
Lease / Rent	4,622	4,808	4,262	4,982	4,808	4,622	4,622	4,808	4,622	4,622	4,622	4,622	4,808
Insurance	14,983	14,983	14,983	15,083	15,319	15,288	15,288	15,294	18,687	18,687	18,687	18,678	18,678
Interest	7,577	7,549	7,534	7,088	5,499	9,470	7,455	12,513	7,432	8,156	5,767	7,202	4,243
Depreciation / Amortization	122,834	124,127	124,108	111,818	121,259	117,660	122,640	117,990	121,256	122,428	120,598	125,597	122,061
Other Expense	36,150	42,148	30,995	43,074	26,460	31,585	30,010	36,271	52,872	41,639	59,825	69,951	82,403
340B Retail Program Costs	181,607	142,118	(529,349)	97,720	193,546	71,745	(23,727)	115,242	20,401	198,901	(49,469)	76,927	117,400
<b>Total Operating Expenses</b>	<b>3,022,842</b>	<b>3,006,326</b>	<b>2,408,454</b>	<b>2,540,612</b>	<b>2,871,540</b>	<b>2,609,035</b>	<b>2,558,524</b>	<b>1,867,486</b>	<b>2,497,214</b>	<b>2,893,922</b>	<b>2,701,874</b>	<b>2,783,255</b>	<b>2,806,705</b>
<b>Operating Income/(Loss)</b>	<b>(176,719)</b>	<b>(49,745)</b>	<b>(386,342)</b>	<b>(166,799)</b>	<b>(186,518)</b>	<b>(159,857)</b>	<b>(341,566)</b>	<b>1,040,487</b>	<b>(492,827)</b>	<b>(191,602)</b>	<b>(359,605)</b>	<b>(9,062)</b>	<b>(137,759)</b>
Operating Margin %	-6.2%	-1.7%	-19.1%	-7.0%	-6.9%	-6.5%	-15.4%	35.8%	-24.6%	-7.1%	-15.4%	-0.3%	-5.2%
Non-Operating Revenue	171,594	680,540	237,487	191,517	212,585	178,836	197,585	218,251	194,831	200,062	216,719	230,771	202,328
<b>Total Margin/(Loss)</b>	<b>(5,125)</b>	<b>630,795</b>	<b>(148,855)</b>	<b>24,718</b>	<b>26,068</b>	<b>18,979</b>	<b>(143,981)</b>	<b>1,258,737</b>	<b>(297,996)</b>	<b>8,460</b>	<b>(142,886)</b>	<b>221,710</b>	<b>64,569</b>
Total Margin %	-0.2%	17.3%	-6.6%	1.0%	0.9%	0.7%	-6.0%	40.3%	-13.6%	0.3%	-5.6%	7.4%	2.2%

<b>Cash Beginning Balance November 1, 2023</b>		15,332,358.56
Net Income (loss)	64,569.44	
Depreciation/Amortization	122,060.76	
Gain/Loss on Disposal of Asset	<u>-</u>	
		186,630.20
 <u>Change in Assets</u>		
Change in Net Patient A/R	44,016.22	
Change in Other receivables	(97,632.82)	
Change in Inventory	(6,248.43)	
Change in Prepaid Expenses	77,843.32	
Change in Memorial / Scholarship Funds	(0.73)	
Change in Self Funded Insurance Fund	(4,241.15)	
Change in Property, Plant & Equip	(2,977.27)	
Change in Debt Service Funds	(94,078.05)	
No change in Deferred Outflows of Resources - Pension	-	
No Change in Deferred Outflows of Resources - OPEB	-	
Change in Other Restricted Funds	(1,033.36)	
Net Change in Assets		(84,352.27)
 <u>Change in Liabilities</u>		
No change in Current LTD	-	
Change in Accounts Payable	21,459.01	
Change in Accrued Payroll	89,331.29	
Change in Accrued PTO	3,960.63	
Change in Accrued P/R Taxes & Benefits	4,699.59	
Change in Other Current Liabilities	5,021.67	
No change in Unavailable Property Tax Revenue	-	
No change in Deferred Inflows of Resources - Pension	-	
Change in Deferred Inflows - HHS Stimulus Grant	-	
No change in OPEB Related Deferred Inflows	-	
Change in Long Term Debt	<u>(15,011.95)</u>	
Net Change in Liabilities		<u>109,460.24</u>
 Net effect to cash		 <u>211,738.17</u>
 <b>Cash Ending Balance November 30, 2023</b>		 <u><u>15,544,096.73</u></u>

**DAVIS COUNTY HOSPITAL  
CASH FLOW SUMMARY - TREND  
November 2023**

<b><u>General Fund</u></b>	<u>November 2023</u>	<u>October 2023</u>	<u>September 2023</u>
Beginning Cash Balance	\$5,865,027.64	\$5,598,113.56	\$6,184,553.34
Monthly Cash Receipts	\$2,789,755.67	\$3,217,643.31	\$2,716,779.77
Monthly Cash Disbursements	\$2,615,519.27	\$2,950,729.23	\$3,303,219.55
Sub-total	\$6,039,264.04	\$5,865,027.64	\$5,598,113.56
 5-Star Money Market Account	 \$9,356,001.63	 \$9,319,616.82	 \$9,282,170.25
 Certificates of Deposit			
Due 05-28-25    3.00%    24 mo	\$148,831.06	\$147,714.10	\$147,714.10
 Total Certificates of Deposit	 \$148,831.06	 \$147,714.10	 \$147,714.10
 Total General Fund Cash and Cash Equivalents	 \$15,544,096.73	 \$15,332,358.56	 \$15,027,997.91
 <b><u>Restricted Funds</u></b>			
Total Restricted Funds	\$0.00	\$0.00	\$0.00
 <b><u>Board Designated - Capital Investment</u></b>			
5-Star Money Market Account	\$0.00	\$0.00	\$0.00
 Total Board Designated Cash and Cash Equivalents	 \$0.00	 \$0.00	 \$0.00
 <b>Total Hospital Cash and Cash Equivalents</b>	 \$15,544,096.73	 \$15,332,358.56	 \$15,027,997.91

<u>Date</u>	<u>Department</u>	<u>Item Description</u>	<u>Amount</u>	<u>Asset Type</u>
08/15/23	Plant Ops	Concrete for Senior Life Solutions Building	14,412.45	Building
08/15/23	Plant Ops	South Parking Lot Concrete	17,968.90	Building
08/15/23	Laboratory	Lab Interfacing for Urinalysis Reader	5,700.00	MME
08/15/23	Plant Ops	South Ambulance Garage Concrete	66,052.94	Building
08/15/23	Plant Ops	Concrete on east gravel parking lot	7,304.88	Building
08/15/23	Plant Ops	Mail Room Badge Reader Access	6,170.58	MME
08/15/23	Plant Ops	Acute Care Badge Access	4,298.10	MME
08/15/23	Laboratory	Lab Interfacing for Chemistry Analyzer	23,400.00	MME
09/15/23	Environmental Service	Chariot IVAC Vacuum	12,226.99	MME
09/15/23	Cardio Pulmonary	Vyntus PFT System	52,987.27	MME
09/15/23	Laboratory	Cephied GeneXpert Analyzer	105,644.08	MME
09/15/23	Laboratory	Vitek Compact Microbiology Analyzer	82,326.07	MME
10/15/23	Laboratory	Interfacing for Qiagent QIastat Analyzer	7,700.00	MME
10/15/23	Cardio Pulmonary	Life Systems Cardiac Monitoring System	23,280.00	MME
11/15/23	Patient Financial Servi	Office Furniture	23,982.24	MME
11/15/23	Plant Ops	Parking Lot Light Fixture	5,350.00	Land
11/15/23	Information Tech	Domain Controller Refresh	18,759.47	MME
Total FY 2024 Capital Additions			<u>477,563.97</u>	

**Davis County Hospital & Clinics**  
**Key Ratios**  
**For The Month and YTD Ending November 2023**

PY End	MercyOne Target	Hosp Target	CY MO	PY MO	YTD	Ratio Description	Desired Trend	Current Year			
								Qtr 1	Qtr 2	Qtr 3	Qtr 4
185	60	0	174	153	182	Days Cash on Hand-Operating	↑	175	0	0	0
204	170	0	187	165	195	Days Cash on Hand-Total	↑	186	0	0	0
44	45	0	45	58	45	Days In Patient AR - Gross	↓	49	0	0	0
45	45	0	48	64	48	Days In Patient AR - Net	↓	52	0	0	0
-2.3%	1.0%	-4.3%	-5.2%	-6.2%	-9.5%	Operating Margin	↑	-14.7%	-2.7%	0.0%	0.0%
2.5%	7.0%	-0.3%	-0.4%	-1.6%	-4.3%	Operating EBIDA	↑	-9.3%	2.1%	0.0%	0.0%
5.7%	3.0%	1.6%	2.2%	-0.2%	-1.1%	Total Margin	↑	-5.6%	4.9%	0.0%	0.0%
10.2%	10.0%	5.4%	6.6%	4.2%	3.7%	Total EBIDA	↑	-0.6%	9.3%	0.0%	0.0%
38.9%	30% -55%	0.0%	40.8%	41.3%	40.4%	Contractual Adj as a % of Gross Chgs	↓	40.6%	40.1%	0.0%	0.0%
1.0%	1.50%	1.2%	1.3%	1.1%	1.2%	Uncomp Care as % of Gross Charges	↓	1.3%	1.0%	0.0%	0.0%
64.0%	65.0%	65.0%	65.2%	62.6%	69.2%	Labor Compensation Ratio	↓	72.8%	64.6%	0.0%	0.0%
\$ 1,949	\$ 1,800	\$ 2,266	\$ 2,073	\$ 2,352	\$ 2,316	Total Cost/Adj Patient Day	↓	\$ 2,297	\$ 2,305	\$ -	\$ -
\$ 135	\$ 120	\$ 147	\$ 128	\$ 196	\$ 160	Supply Exp Per Adj Patient Day	↓	\$ 155	\$ 166	\$ -	\$ -
\$ 189	\$ 130	\$ 258	\$ 148	\$ 287	\$ 141	Pharm Exp Per Adj Patient Day		\$ 136	\$ 147	\$ -	\$ -
33.7%	33.0%	35.5%	35.4%	39.3%	35.4%	Non-Salary expense Ratio	↓	36.7%	33.6%	0.0%	0.0%
15.3%	28.0%	0.0%	11.1%	13.5%	11.1%	Long Term Debt to Capitalization	↓	11.4%	0.0%	0.0%	0.0%
2.02	2.50	1.53	0.94	1.93	0.94	Debt Service Coverage	↑	NA	0.94	0.94	0.94
21.5	13.50	-	22.1	17.2	22.1	Average Age of Plant	↓	21.9	-	-	-
Prior Yr	MercyOne Composite PY		CY MO	PY MO	YTD	Payor Mix		Qtr 1	Qtr 2	Qtr 3	Qtr 4
40.5%	40.7%		38.2%	45.2%	36.9%	Medicare		35.7%	38.4%	0.0%	0.0%
16.1%	11.1%		17.6%	15.0%	17.1%	Medicare Advantage		17.2%	16.9%	0.0%	0.0%
14.1%	13.9%		12.1%	12.8%	13.3%	Medicaid		14.2%	12.2%	0.0%	0.0%
20.1%	19.5%		21.1%	18.1%	20.8%	Wellmark		21.0%	20.5%	0.0%	0.0%
7.8%	12.9%		8.3%	7.6%	9.4%	Other Commercial		9.6%	9.2%	0.0%	0.0%
1.6%	1.9%		2.7%	1.3%	2.5%	Private Pay		2.3%	2.8%	0.0%	0.0%
100.0%	100.0%		100.0%	100.0%	100.0%	Total		100.0%	100.0%	0.0%	0.0%

Green = Met Target  
Red = Missed Target

MercyOne Target -color coded based upon if Affiliate YTD met MercyOne Target.  
Affiliate Performance - CY MO, YTD, QTR 1-4: color coded based upon if Affiliate met Hospital Target.

# Davis County HOSPITAL & CLINICS

An Affiliate of **MERCYONE**<sup>SM</sup>

## WARRANTS FOR NOVEMBER 2023

General Expenses:	\$945,827.63
Payroll Expenses:	\$645,003.99
Electronic Fund Transfers:	<u>\$1,027,780.39</u>
Total:	<u><u>\$2,618,612.01</u></u>

General Expenses Include the Following Capital Addition

<b>AMAZON</b> PFS- OFFICE FURNITURE		\$699.30
<b>CRESCENT ELECTRIC</b> LIGHT POLE REPLACEMENT		\$2,180.00
	<b>TOTAL</b>	\$2,879.30

The attached list of warrants totaling \$2,618,612.01 was approved for payment at the November 20, 2023 board meeting.

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Secretary/Treasurer

VENDOR	AMOUNT	ACCOUNT	VENDOR	AMOUNT	ACCOUNT
AIMPRINT	977.84	PROMOTIONAL	LARAMIE JACKSON	172.88	TRAINING
ABM HEALTHCARE SUPP. SERV	10,489.05	PURCHASED SERV.	LIFE SERVE BLOOD CENTER	2,427.77	BLOOD CENTER
ACCESS SYSTEMS	6,428.40	LEASE/ INTEREST/ PURCHASED SERV.	LOGIC MONITOR	51.32	PURCHASED SERV.
ACCREDITATION COMMISSION FOR HEALTHCARE	2,415.00	DUES	MACRO HELIX	7,481.16	340B DRUG
ADOBE	29.99	PURCHASED SERV.	MAINE MOLECULAR QUALITY CONTROLS	782.20	SUPPLIES
ADVANCED STERILIZATION PROD. SERV.	69.42	SUPPLIES	MARKET LAB	277.13	MINOR EQUIP.
AIRGAS	4,367.66	OXYGEN	MARY GRAEFF	2,215.87	CME
ALL SEASON CLEANING SERV.	1,250.00	PURCHASED SERV.	MCKESSON CORP (PHARMA)	827.72	PHARMACY
AMAZON	3,934.55	PUBLICATIONS/ SUPPLIES/ MINOR EQUIP./ REPAIRS/ TRAINING/ EMP. APPRECIATION/ PFS- OFFICE FURNITURE	MCKESSON MED-SURG	11,093.71	SUPPLIES/ TRAINING
AMERICAN SOC. FOR CLINICAL PATHOLOGY	16.00	PURCHASED SERV.	MCKESSON PLASMA & BIO	15,955.92	PHARMACY
AMERIPRISE	1,700.00	TAX SHELTER	MCMASTER-CARR SUPPLY	145.02	REPAIRS
AMERISOURCE-BERGEN	131,241.46	PHARMACY	MEDIACOM	696.49	PURCHASED SERV.
AMPERAGE	6,955.09	ADVERTISING/ TV ADVERTISING	MEDICAL TECHNOLOGY ASSOC.	40.95	REPAIRS
ANDERSON ERICKSON	1,054.86	DAIRY PRODUCTS	MEDLINE	2,269.70	SUPPLIES
ANSWERMED TELECOM	79.15	PURCHASED SERV.	MEGAN HULL	22.53	TRAINING
APIC	687.77	DUES	MERCY ONE- DES MOINES	33,884.07	PURCHASED SERV.
APPLIED MEDICAL	816.00	SUPPLIES	MERCY ONE- DES MOINES	14,645.94	CONTRACT LABOR
ARTHREX	1,456.40	SUPPLIES/ PURCHASED SERV.	MERCY ONE- DES MOINES LAB	15,152.66	OUTSIDE SERVICE
ASSURED PARTNERS GREAT PLAINS	842.40	PURCHASED SERV.	MICROBAC LAB	23.00	REPAIRS
AVANOS MEDICAL	4,272.21	SUPPLIES	MICROSOFT	157.36	PURCHASED SERV.
AVEL Ecare MED GROUP	6,284.50	PURCHASED SERV.	MIDWEST CRYOGENIC	150.00	PURCHASED SERV.
AXIAMED	1,620.75	CREDIT CARD FEES	MILLENNIA	500.00	PURCHASED SERV.
BARD MEDICAL	244.00	SUPPLIES	MIMI'S KITCHEN	77.85	TRAINING- LDI
BARKER WENDY	39.63	PUBLIC RELATIONS	MISSOURI DEPT OF REVENUE	287.50	STATE TAX WITHHOLDING
BAYER HEALTHCARE	966.40	SUPPLIES	MONROE CO HOSPITAL	18,343.61	CONTRACT LABOR/ PRO FEES/ TRAVEL
BECKMAN COULTER	20,520.41	SUPPLIES/ PURCHASED SERV.	MUTCHLER COMMUNITY CENTER	81.42	PAYROLL DEDUCTIONS
BECTON DICKINSON & CO.	1,604.43	MINOR EQUIP.	NANOSONICS	105.00	SUPPLIES
BEEKLEY MEDICAL	809.50	SUPPLIES	NARHC	450.00	DUES
BIO-RAD LAB	952.10	SUPPLIES	NASSCO	1,240.06	SUPPLIES
BIRKNER CONSULTING	2,497.76	PRO FEES	NEEBZ GRAPHIX	478.00	AMB. UNIFORMS/ EMP. RELATIONS
BLOOMFIELD ANESTHETISTS	80,000.00	PRO FEES	NIGHT NURSE	308.75	PURCHASED SERV.
BLOOMFIELD COMMUNICATIONS	972.00	ADVERTISING	NIKKI THORADARSON	41.68	TRAINING
BLOOMFIELD TRUE VALUE	204.82	REPAIRS/ GROUNDS/ PUBLIC RELATIONS	NORTHEAST MO ELECTRIC POWER CO-OP	3,000.00	CURRENT LEASE
BOSTON SCIENTIFIC	1,018.50	SUPPLIES	NOVARAD	3,246.00	CURRENT LEASE
BRACCO DIAGNOSTICS	48.83	SUPPLIES	OLYMPUS AMERICA	522.26	SUPPLIES
BROTHER'S MARKET	13.14	SUPPLIES	ONESTAFF MEDICAL	9,742.50	CONTRACT LABOR
BUREAU VERITAS NAT. ELEV INSP.	264.00	ELEVATOR	OPTUM360	646.96	PUBLICATIONS
CARDINAL HEALTH	12,191.07	SUPPLIES/ MINOR EQUIP.	OTTUMWA RADIO	1,062.07	RADIO ADVERTISING
CARDINAL HEALTH 110	69,960.59	340B DRUG	OTTUMWA REGIONAL HLTH CNTR.	24.00	SUPPLIES
CARDIO PARTNERS	217.00	TRAINING	OWENS & MINOR	10,301.79	SUPPLIES
CEPHEID	13,817.26	SUPPLIES	PATIENT REFUNDS	5,685.81	PATIENT REFUNDS
CERNER	848.46	PURCHASED SERV.	PAYOR REFUNDS	3,683.65	PAYOR REFUNDS
CHANGE HEALTHCARE TECH.	4,817.64	PURCHASED SERV.	PC CONNECTION	10,896.48	SERVICE CONTRACT/ PURCHASED SERV./ MINOR EQUIP.
CINTAS	85.40	EVS UNIFORMS	PDC HEALTHCARE	281.08	SUPPLIES
CIRCLELINK HEALTH	4,095.00	PURCHASED SERV.	PEPSI COLA MEMPHIS	1,631.26	VENDING
CITIZENS MUTUAL	7,179.88	PHONE/ LEASE/ INTEREST/ PURCHASED SERV.	PEPSI-COLA	469.94	VENDING
CITY OF BLOOMFIELD	37,656.91	UTILITIES	PERFORMANCE HEALTH	294.19	SUPPLIES
COBBLESTONE INN & SUITES	616.98	DR. REMIS LODGING/ PHYSICIAN RECRUITMENT	PHREESIA	13.69	CREDIT CARD FEES
COLLECTION SERVICES CNTR.	1,384.62	GARNISHMENTS	PITNEY BOWES	186.51	CURRENT LEASE
CONMED	4,364.54	SUPPLIES	PITNEY BOWES PURCHASE POWER	746.00	POSTAGE
CONTINUUM HEALTH TECH.	525.00	PURCHASED SERV.	PREMIER SPECIALTY NTKW	17,034.02	PRO FEES
CRESCENT ELECTRIC SUPP.	2,180.00	LIGHT POLE REPLACEMENT	PRESS GANEY ASSOC.	3,438.06	PURCHASED SERV.
CROSSCONNECT ENGINEERING	3,035.00	PURCHASED SERV.	PRESTO-X	170.00	PURCHASED SERV.
DATIX (USA)	1,228.60	PURCHASED SERV.	PROVATION	1,738.62	PURCHASED SERV.
DAVIS CO HOSP FOUNDATION	226.00	PAYROLL DEDUCTIONS	PSYCHIATRIC MEDICAL CARE	30,538.50	PURCHASED SERV.
DAVIS CO HOSP INS. PLAN	8,612.28	EMP. BENEFITS	RELIANCE STANDARD	11,031.39	EMP. BENEFITS
DAVIS CO TIRE	613.61	AMB. MAINTENANCE/ VEHICLE MAINTENANCE/ REPAIRS	RURAL MEDICAL SOLUTIONS	61,300.00	PURCHASED SERV./ SUPPLIES
DAVIS CO TREASURER AMB	1,355.96	AMB. FUEL	RURAL PARTNERS IN MED.	30,725.55	PRO FEES/ CONTRACT LABOR
DCH - FLEX SPENDING	2,789.16	FLEX SPENDING	SAMANTHA THOMAS	100.00	PRO FEES
DCI	300.00	PURCHASED SERV.	SANER BETH	30.00	TRAINING
DENMAN LINEN SERV.	5,515.03	PURCHASED SERV.	SARSTEDT	116.10	SUPPLIES
DENTONS DAVIS BROWN PC	3,750.73	IMMIGRATION	SCRUBBER CITY	297.58	REPAIRS
DES MOINES MARRIOTT DOWNTOWN	301.28	TRAINING	SECA	588.00	PURCHASED SERV.
DMS HEALTH TECH.	7,090.00	PURCHASED SERV.	SHARED MEDICAL SERV.	1,466.06	OUTSIDE SERVICE
DOCS EMERGENCY MED.	84,095.00	PRO FEES	SHAZAM	3,703.06	CREDIT CARD FEES
DOORS INC	898.00	REPAIRS	SHELTON-DEHAAN	163.50	SUPPLIES
DYSON TECHNOLOGY LIMITED	160.45	REPAIRS	SIEMENS HEALTHCARE DIAG.	250.00	PURCHASED SERV.
EDWARD JONES	75.00	TAX SHELTER	SINCLAIR TRACTOR	2,156.73	GROUNDS/ VEHICLE MAINTENANCE
ENLOW, PAULA	236.26	TRAINING	SLICK'S BAR & GRILL	93.00	EMP. RELATIONS
eSUTURES.COM	1,725.45	SUPPLIES	SMITH & NEPHEW ORTHO	142.63	SUPPLIES
EVENTBRITE	300.00	TRAINING	SNYDER WATER	182.20	PURCHASED SERV.
EVERBANK	4,621.88	CURRENT LEASE	SOMNITECH	1,550.00	PURCHASED SERV.
EVOQUA WATER TECH.	4,191.62	SERVICE CONTRACT/ PURCHASED SERV.	SOUNDTRACK YOUR BRAND	29.25	PURCHASED SERV.
FEDERAL EXPRESS	518.37	PURCHASED SERV.	SOUTH OTTUMWA SAVINGS BANK	30.00	PURCHASED SERV.
FELLINGER LYNN	786.84	TRAINING	SOUTHERN IA ELECTRIC CO-OP	4,564.03	CURRENT LEASE
FFF ENTERPRISES	2,430.64	PHARMACY	STAPLES	777.20	SUPPLIES
FIRST DAKOTA INDEMITY	9,380.00	WORKER'S COMP	STERICYCLE	806.41	PURCHASED SERV.
FISHER HEALTHCARE	4,784.45	SUPPLIES	STERIS	1,137.06	SUPPLIES/ MINOR EQUIP.
FLOYD ROBERT	4,981.81	DUES/ CME	STRYKER ENDOSCOPY	275.85	SUPPLIES
G E PRECISION HEALTHCARE	22,603.71	REPAIRS	STRYKER FLEX FINANCIAL	2,576.32	PURCHASED SERV.
GALLS	211.96	AMB. UNIFORMS	STRYKER INSTRUMENTS	3,275.78	PURCHASED SERV./ SUPPLIES
GRAEFF RONALD W	3,852.87	TRAINING/ DUES/ CME (TRAINING)	STRYKER ORTHO	1,590.00	SUPPLIES
GRAINGER	376.66	REPAIRS/ MINOR EQUIP.	STRYKER SALES	206.40	MINOR EQUIP.
HAMILTON PRODUCE	2.15	REPAIRS	SUBWAY	174.27	EMP. BENEFITS
HANNA TERI	48.17	PUBLIC RELATIONS	SUCCESS BANK-HSA	11,180.12	HSA CONTRIBUTIONS
HAVEN TECHNOLOGY	1,452.79	MINOR EQUIP.	SURGICAL DIRECT	811.52	MINOR EQUIP.
HD SUPPLY	481.05	SUPPLIES	SYSCO	704.02	FOOD/ SUPPLIES/ SOAP
HEALTH CARE LOGISTICS	241.28	SUPPLIES	SYSMEX AMERICA	1,418.07	PURCHASED SERV./ SUPPLIES
HEALTH PARTNERS OF SW IA	453.00	PURCHASED SERV.	TARA PORTER	103.17	PUBLIC RELATIONS

VENDOR	AMOUNT	ACCOUNT	VENDOR	AMOUNT	ACCOUNT
HICKIE CHRIS	1,453.06	TRAINING	THRYV	218.00	YELLOW PAGES
HIRERIGHT	109.20	PURCHASED SERV.	TIM HILDRETH CO.	1,520.21	REPAIRS
HOSPITAL PAYROLL	645,003.99	PAYROLL	TISSUE SEAL	305.00	SUPPLIES
IHCC	401.60	TRAINING	TOWN CRIER	312.51	SUPPLIES
INFUSION NURSE SOCIETY	220.00	DUES	TRAVELERS CL REMITTANCE CNTR.	10,482.80	INSURANCE
INNOMED	1,733.76	MINOR EQUIP.	TRI ANIM HEALTH SERV.	869.19	SUPPLIES
INTEGRATED SCIENCE SUPP.	410.00	PURCHASED SERV.	TRILLANT SURGICAL	3,300.00	SUPPLIES
INTERNAL REVENUE SERV.	236,006.86	FED/FICA TAX WITHHOLDING	TSys	963.83	CREDIT CARD FEES
IOWA DEPT OF INSPECTIONS & APPEALS	500.00	DUES	UMB BANK	93,366.35	BOND PAYMENT
IOWA DEPT OF REVENUE	37,913.99	STATE TAX WITHHOLDING	US FOODS	8,872.79	FOOD/ SUPPLIES/ SOAP
IOWA MEDIA NETWORK	100.00	ADVERTISING	VALENZ	1,659.27	PURCHASED SERV.
IOWA PUBLIC HEALTH ASSN.	300.00	DUES	VERATHON	401.76	SUPPLIES
IOWA WATER MANAGEMENT CO	415.00	PURCHASED SERV.	VERIZON	1,107.47	PHONE
IPERS	145,147.91	IPERS CONTRIBUTION	VIRTUAL HEALTH SERV.	7,323.23	CONTRACT LABOR
IRHTP	1,911.35	PURCHASED SERV.	VISA	5,061.00	CREDIT CARD CLEARING
ISOLVED BENEFIT SERV.	344.45	EMP. BENEFITS/ PURCHASED SERV.	VISION SERVICE PLAN	2,133.14	EMP. BENEFITS
JACKSON-HIRSH	168.00	SUPPLIES	WASTE MANAGEMENT	941.62	PURCHASED SERV.
JARR LISSA	293.00	PUBLICATIONS	WAYNE CO HOSPITAL	16,356.20	PRO FEES
JEFF MCCLURE	60.00	AMB. FUEL	WELCH ALLYN	1,880.52	MINOR EQUIP.
JOHNSON CONTROLS	2,856.00	PURCHASED SERV.	WELLMARK B/C & B/S OF IA	181,167.82	EMP. BENEFITS
J'S ONE STOP	63.45	VEHICLE FUEL	WEST COAST MEDICAL RESOURCES	39.00	SUPPLIES
JUBILANT HOLLISTER STIER	1,161.32	PHARMACY	WHITMAN ENT, PLC	12,300.88	PRO FEES
KEF PROPERTIES	1,300.00	APT. RENT	WILLIER JEFFREY PHARM	1,287.50	CONTRACT LABOR
KINCART PHYSICAL THRPY SERV.	113,549.50	PRO FEES	WINGER CONTRACTING CO.	296.00	REPAIRS
KLOCKE'S EMERGENCY VEHICLES	417.61	REPAIRS	WINGER SERVICE	10,108.25	REPAIRS
KOHL WHOLESALE	8,541.79	FOOD/ SUPPLIES	WORLDPAY	343.36	CREDIT CARD FEES
KRONOS SAASHR	2,545.06	PURCHASED SERV.	ZEBRA TECHNOLOGIES INTERNATIONAL	745.16	SUPPLIES
LAB CORP OF AMERICA	263.02	OUTSIDE SERVICE	ZIMMER BIOMET HEARTLAND	130.00	SUPPLIES
LANGUAGE LINE SERV.	539.40	PURCHASED SERV.			

